

HOUSTON INDEPENDENT SCHOOL DISTRICT

HATTIE MAE WHITE EDUCATIONAL SUPPORT CENTER 4400 WEST 18TH STREET, HOUSTON, TEXAS 77092-8501

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TABLE OF CONTENTS

Resource Allocation Handbook Notable Highlights
Resource Allocation Formula Overview4
Other School Based Budgeting and Planning Requirements6
Introduction to the Decentralization Process
Resource Allocation Process9
Other Non-Resource Allocations14
Resource Allocation Sample Worksheet18
Budget Timeline20
Frequently Asked Questions21
Average Salaries Listing26

RESOURCE ALLOCATION HANDBOOK NOTABLE HIGHLIGHTS

PER UNIT ALLOCATION

• The Per Unit Allocation (PUA) remains the same for the 2019-2020 School Year.

SMALL SCHOOL SUBSIDY

 The Small School Subsidy remains the same for the 2019-2020 School Year.

CAREER AND TECHNICAL EDUCATION (CTE)

• Campus Career and Technology Education (CTE) Funds remains centralized for the 2019-2020 School Year.

MAGNET FUNDING

 Magnet Funding for the 2019-2020 School Year is no longer based on program theme PUA. Funding is explained in more detail on pages 15-16 in the handbook.

RESOURCE ALLOCATION FORMULA OVERVIEW

PER UNIT ALLOCATION

• The per unit allocation for 2019-2020 are:

Elementary School	\$3,432
Middle school	\$3,468

☐ High school \$3,432 (plus \$170 High School State Allotment)

Once the State budget is Final and the actual amount of funding for HISD is known, the Board of Trustees could make adjustments as necessary.

GRADE-LEVEL UNITS

All grade levels are calculated by multiplying the students enrolled in each grade level by the average daily attendance (ADA) percentage for the campus.

SPECIAL POPULATION UNITS

- State Compensatory Education (SCE) units are determined by:
 - a. Economically disadvantaged count. The weight is 0.10.
 - b. At-risk count. The weight is 0.10.
- The number of Special Education students identified and served determines the Special Education units. The weight is 0.15.
- The number of Gifted and Talented (G/T) students identified and served determines the G/T units. The weight is 0.12.
- The number of Career and Technical Education (CTE) full-time equivalents generated determines the CTE units by high schools. The CTE weight is 0.35.
- The number of English Language Learners (ELL) students identified and served determines the ELL units. The weight is 0.10.
- Homeless weight is .05.
- Refugee weight is .05.

CAPITAL ALLOCATION

Allocation for capital outlay is \$10 per enrolled student.

SMALL SCHOOL SUBSIDY

The per-unit allocation for Small School Subsidy is \$2,100.

If enrollment is below 300 students, the per-unit allocation is \$1,500.

The small school subsidy distribution is calculated based on a school's enrollment as compared to the threshold enrollment by grade level.

Formula:

(Threshold enrollment - school enrollment) x PUA for small school (\$2,100 or \$1,500) = Small School Subsidy Allocation

The threshold enrollment levels are as follow:

Elementary school - 500 Middle School - 750 High School - 1,000

Special Notes:

- ☐ The Small School Subsidy Allocation will NOT be capped at the lower of 15% of Base Allocation or \$228,480 for the 2019-2020 School Year except for the middle colleges or other campus designed to be small on which the Superintendent places a cap.
- Specialty High Schools, due to its non-traditional characteristics and/or atypical size, get a subsidy based on the threshold measurement at the Elementary School level

OTHER ALLOCATIONS

- High School State Allotment
- Magnet allocations are theme specific.
- Title I allocated on the percentage of economically disadvantaged students that are enrolled on the campus. Parents or Guardians complete the Socioeconomic Information Form to allow the LEA to determine the economically disadvantaged eligibility for each student. Campuses with thirty-five percent or more economically disadvantaged students qualify as a Title I campus.
- Title III allocated on the number of Limited English Proficient (LEP)students served.

(Title allocations are subject to change upon notification by the Department of Education of final funding amounts)

OTHER SCHOOL-BASED BUDGETING AND PLANNING REQUIREMENTS

- School staffing configurations will be determined at the school level, within the weighted pupil allocation, and with no restriction on teacher/student ratio, except those required by state law.
- Schools are required to carry over 100% of prior year deficits as an offset to the current year's allocation at final budget settle-up.
- All special revenue program positions will be assessed based on actual salaries and benefits.
- All PUA program positions are assessed based on average salary without benefits.
- All schools will be required to re-balance to the final budget
- Final budget will be calculated using October Public Education Information Management System (PEIMS) snapshot data.

INTRODUCTION TO THE DECENTRALIZATION PROCESS

HISTORY AND BACKGROUND

- In 1990, the Board of Education issued a Declaration of Beliefs and Visions for the Houston Independent School District. This document called for a "new educational structure...that...is decentralized and features shared decision-making." It went on to say that schools should have the maximum freedom to develop and implement the methods that best achieve the goal of high student achievement.
- In 1991, the HISD board initiated decentralization efforts aimed at reducing perceived inequities and at reducing the controls established by the central office. This restructuring created the Shared Decision-Making Committees (SDMC) at the campus level which improved flexibility in school spending and allowed schools to make spending decisions with reduced central office approval.
- In 1994, the district implemented a major decentralization reorganization with the help of the Greater Houston Partnership (GHP), The Houston Business Advisory Council (HBAC), and the Commission on District Decentralization (CDD).
- The decentralization efforts accomplished from 1992 to the present have resulted in significant improvements in HISD school management systems. Today, every school has a Shared Decision-Making Committee. School communities have significant input in principal selections, and schools have increased control over special purpose funds allocated to school budgets.

Mission

- The district's goal is to develop a financial management system that provides a fair, equitable, and effective decentralized approach to resource allocation, and places the proper decision-making authority at the campus level.
- The previous system allocated staff positions based on the number and type of students at the school. The committee sought to define a new system for allocating resources.
- The objective of the committee was to create a school funding/management system to empower schools. In this system, schools would be budgeted with dollars and given the authority, within clear parameters, to spend allocated funds in order to meet the educational needs of their students and to reach the educational goals established by the state, district, and the school Shared Decision-Making Committee (SMDC).

Core Beliefs

- Academic success is paramount.
- All resources should be at schools, unless managerial issues such as efficiency dictate otherwise.
- The district will pursue a goal of equity in funding.
- Accountability and resource allocation decisions must be matched (linked).
- Good sense will guide implementation.

- Purpose of Decentralization
- To align responsibility and authority by giving schools more control over decision-making in order to increase student achievement.
- To pursue greater equity infunding.
- Accountability of the HISD schools for student achievement. The school's budget plan will continue to be tied to the school's academic achievement plan.
 - The school principal will retain the final decision-making authority within district guidelines, and with appropriate input from school staff and the school SDMC.
 - Individual schools will continue to be able to make their own decisions as if they are independent, semi-autonomous entities.
 - Decentralization was originally planned to be phased in over a three-year period because of the complexity of issues surrounding the implementation of a weighted pupil resource allocation process and the fundamental cultural and procedural changes required. However, upon further review, the decentralization committee revised the recommendation to abolish the phase in provision for 2001-2003.

SCHOOL BUDGET BASED ON WEIGHTED PUPIL ALLOCATION

The district has formulated a school budgeting process that includes a weighted pupil allocation formula based on state student weights.

The district has funded schools with dollars based on a formula that employs a combination of average daily attendance (ADA) and average student enrollment. The formula also provides additional resources based on student weights for special populations that generally parallel the state's funding formula.

•	Special Education	0.15
•	State Compensatory Education (Economically Disadvantaged)	0.10
•	State Compensatory Education (At-Risk)	0.10
•	Gifted and Talented	0.12
•	Career and Technology (CTE)	0.35
•	Bilingual/ELL (English Language Learner)	0.10
•	Homeless	0.05
•	Refugee	0.05

The weighted pupil allocation requires the district to address some situations not covered by the state student weights. Additional weights will be determined by the district to provide for additional program opportunities for students. In all cases, funds will be budgeted based upon some form of enrollment or ADA or a combination of both. Careful consideration will be given to any new weight created.

RESOURCE ALLOCATION PROCESS

The school's resource allocation is derived from multiplying total refined units (generated through the weighted student formula) by a per unit allocation (by grade level).

GRADE LEVEL

Item 1-Grade-Level Units

- EE-12
 - Multiply enrollment by a weight of 1.0, then multiply by the ADA percentage.
 - Enrollment used in the preliminary budget is based on principal projections.
- Total Weighted Grade LevelUnits.
 - Add all grade levels for the Total Weighted Grade Level Units.

SPECIAL POPULATION UNITS

Item 2-State Compensatory Education Units

☐ This is based on the number of students who are economically disadvantaged. The district determines economically disadvantaged students using the Socioeconomic Information Form for non- Community Eligibility Provision and Community Eligibility Provision schools, respectively.

ECONOMICALLY DISADVANTAGED (part of Fund 1991010001)

- ☐ Multiply the number of eligible economically disadvantaged student counts by 0.10 to get the economically disadvantaged total. The economically disadvantaged count includes students determined eligible for benefits by:
 - A. Income: Comparison of current Income Eligibility Guidelines (IEGs) to the household's application to determine eligibility (for more information see Income Eligibility Guidelines on the Texas Department of Agriculture website)
 - B. Categorically Eligible:
 - 1) Direct Certification: Household participation in one of the following programs:
 - a) Supplemental Nutritional Assistance Program(SNAP)
 - b) Temporary Assistance for Needy Families(TANF)
 - c) Food Distribution Program on Indian Reservations(FDPIR)

- 2) Other Source Categorically Eligible: Participation in the one the following programs:
 - a) Homeless, including runaways and individuals displaced by declared disasters
 - b) Migrant
 - c) Foster
 - d) Designated state or federally funded pre-kindergarten programs, including Early Head Start, Even Start, and HeadStart
 - e) SNAP, TANF, or FDPIR eligible students who are not directly certified

At-Risk Count

- ☐ Multiply the number of eligible at-risk student counts by 0.10 to get the at-risk total. A student must exhibit 1 or more of the following criteria (Section 29.081) to be considered at-risk.
 - Did not perform satisfactorily on a readiness test
 - Failed 2 or more courses in the foundation curriculum for students in grades 7 12
 - Have not advanced from one grade level to the next for 1 or more years
 - Did not perform satisfactorily on the skills assessment test(s)
 - Is pregnant or a parent
 - Has been in an alternative education program (Section 37.007)
 - Has been expelled
 - Is currently on parole, probation, deferred prosecution or conditional release
 - Has previously been reported through PEIMS as a dropout
 - Is a student of limited English proficiency (Section 29.052)
 - Is in the custody or care of the Department of Protective Services
 - Is homeless (Section 11302)
 - Resides in a residential placement facility (detention, shelter, halfway house, etc.)

State Compensatory Education Units (Fund 1991010004)

- This is based on student counts for at-risk
 - Multiply the number of eligible students by the weight of 0.10 to get the State Compensatory Education Units.

Item 3-Special Education Units (Fund 1991010007)

- This is based upon the number of special education students identified and served. This provides discretionary non-payroll resources to the students.
 - Multiply the number of eligible students by the weight of .15 to get the weighted Special Education Units.

Item 4-Gifted and Talented Units (Fund 1991010002)

- This is based upon the number of students who are eligible to be categorized as gifted and talented. Gifted and talented student population is funded at 100%.
 - Multiply the number of eligible students by the weight of .12 to get the Gifted and Talented Units.

Item 5-Career and Technology Education Units (Fund 1991010005)

- CTE courses are weighted by student contact hours. The unit for each course is computed based on contact hours.
 - Multiply the weight of .35 by the units.
 - Please note CTE Funding will continue to be centralized for the 2019-2020 School Year.

Item 6- ELL Units (Fund 1991010006)

- This is based on the number of Bilingual/English as Second Language students identified and served.
 - Multiply the eligible students by the weight (0.10) to get the ELLUnits.

Item 7- Homeless (part of Fund 1991010001)

 The term "homeless children and youths" as defined by Every Student Succeeds Act (ESSA):

McKinney-Vento Act Education for Homeless Children and Youth (EHCY) Program Definition of "Homeless"

- (A) individuals who lack a fixed, regular, and adequate nighttime residence; and
- (B) includes--
 - (i) children and youths who are sharing the housing of other persons due to loss of housing, economic hardship, or a similar reason; are living in motels, hotels, trailer parks, or camping grounds due to the lack of alternative adequate accommodations; are living in emergency or transitional shelters; are abandoned in hospitals; or are awaiting foster care placement;
 - (ii) children and youths who have a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings;
 - (iii) children and youths who are living in cars, parks, public spaces, abandoned buildings, substandard housing, bus or train stations, or similar settings; and

(iv) migratory children who qualify as homeless for the purposes of this subtitle because the children are living in circumstances described inclauses (i) through (iii).

§11431. Statement of policy

The following is the policy of the Congress:

- (1) Each State educational agency shall ensure that each child of a homeless individual and each homeless youth has equal access to the same free, appropriate public education, including a public preschool education, as provided to other children and youths.
- (2) In any State where compulsory residency requirements or other requirements, in laws, regulations, practices, or policies, may act as a barrier to the identification of, or the enrollment, attendance, or success in school of, homeless children and youths, the State educational agency and local educational agencies in the State will review and undertake steps to revise such laws, regulations, practices, or policies to ensure that homeless children and youths are afforded the same free, appropriate public education as provided to other children and youths.
- (3) Homelessness is not sufficient reason to separate students from the mainstream school environment.
- (4) Homeless children and youths should have access to the education and other services that such children and youths need to ensure that such children and youths have an opportunity to meet the same challenging State academic standards to which all students are held.

Item 8- Refugee (part of Fund 1991010001)

 UNSCHOOLED-ASYLEE/REFUGEE-CODE indicates whether a student's initial enrollment in a school in the United States in grades 7 through 12 was as an unschooled asylee or refugee per TEC Section39.027(a-1).

"Unschooled asylee or refugee" means a student who:

- (1) initially enrolled in a school in the United States as:
 - (A) an asylee as defined by 45 Code of Federal Regulations, Section 400.41; or
 - (B) a refugee as defined by 8 United States Code Section1101;
- (2) has a visa issued by the United States Department of State with a Form I-94 Arrival/Departure record, or a successor document, issued by the United States Citizenship and Immigration Services that is stamped with "Asylee," "Refugee," or "Asylum"; and
- (3) as a result of inadequate schooling outside of the United States, lacks the necessary foundation in the essential knowledge and skills of the curriculum prescribed under Texas Education Code Section 28.002, as determined by the language proficiency assessment committee established under Texas Education Code Section 29.063.

BASE RESOURCE ALLOCATION

Item 9-Base Resource Allocation

- This is the school's adjusted 2019-2020 allocation based on student weights.
 - Multiply the Total Refined Units by Per Unit Allocation (by grade level) to get the school's Base Resource Allocation.
- Total Refined Units
 - Add Total Weighted Grade Level Units and the Special Population Units to get Total Refined Units.

OTHER FUNDING

Item 10-Capital Allocation (Fund 1991020002)

 Multiply the total enrollment by the per pupil amount of \$10 to get your total capital allocation.

Item 11 - Small School Subsidy (Fund 1991010003)

• (Threshold enrollment - school enrollment) x Per Unit Allocation for small school = Small School Subsidy Allocation

The threshold enrollment levels are:

Elementary school - 500 Middle School - 750 High School - 1,000

Item 12-Decentralized Funds

 This section has been reserved for future board-adopted initiatives in decentralization.

Item 13-Other Adjustments

Reserved for miscellaneous adjustments

OTHER NON-RESOURCE ALLOCATIONS

Item 14 – High School State Allotment (Fund 1991020001)

□ Funding to prepare students to go on to higher education, encourage students to take advanced academic course work, increase the rigor of academic course work, align secondary and postsecondary curriculum and support promising high school completion and success initiatives in grades 6 through 12.

Allowable expenditures:

- College Access Coordinator required by HISD (HSAF or other school funds can be used)
- "Play It Smart" Academic coach required by HISD (may be a part-time or full time teacher to support student athletes on campus)
- Advancement Via Individual Determination highly recommended program for supporting and increasing the number of underachieving students succeeding in college preparatory classes
- > Community in Schools highly recommend program for dropout prevention
- ➤ Provide bridge programs in the summer for rising 8th graders with emphasis on science and mathematics acceleration (transportation costs approved)
- Limited Personnel costs: 1. Reduce class loads in ELA classes to facilitate increased writing and feedback to students and/or 2. Increase number of counselors
- counselors
 > SAT/ACT Preparation programs
- > Tuition and fees for AP/IB exam fees
- > Textbooks and other instructional materials for AP/IB and dual credit courses
- College field experiences (transportation costs approved)
- Parent and community involvement outreach (i.e. AP/IB Parent Awareness meeting)
- Professional development (i.e. College Board training)
- Performance reward incentive programs for students (i.e. academic letter jackets)
- Stipends and extra-duty pay (tutorials for pre-AP/AP classes not needed if campus has AVID)
- Expand participation in dual or concurrent enrollment courses (i.e. paying HCC teachers to instruct beyond their regular community college schedule)
- Increase access for underachieving students to college and financial aid ("Gear Up" or college access rooms on campus with computers)
- Create individualized graduation or postsecondary plans
- Credit recovery programs

Item 15 – Magnet Allotment (Fund 1991020003)

Funding shall be evaluated to reflect the budget priorities and needs of the individual
programs:
☐ Based on table on page 16.
□ All resources shall be used in ways aligned to the Magnet theme.
 Schools shall consider the Magnet theme before using any fundingsource for making purchases.
 Magnet schools shall review elective and ancillary positions to align with the Magnet theme
Annual recurring Magnet funding shall be:
 Allotted for unique needs of the Magnet theme; and
 Allocated on the number of students served by the Magnet program based on the Magnet enrollment goal; and
- Are supplemental and not designed to fund the entire Magnet program.
☐ Allocation of funds and staff will be equivalent for all schools of the same
instructional level offering the same/similar theme.
 Available funding for Magnet programs and schools may be evaluated annually and may change based on available funds within the district.

MAGNET PROGRAM FUNDING

Program	Fine Arts	STEM	Montessori	CTE	IB	Language	Vanguard	Early College	Academic
Annual Materials & Supplies	\$50 per Magnet student	\$20 per Magnet student	\$20 per Magnet student	Provided by CTE Dept.	Costs associated with annual fees, training & testing	\$20 per Magnet student	Provided by GT per student funding and GT Dept. for identification testing	\$40 per Magnet student	\$20 per Magnet student
Teachers	1:150 Magnet students +2 for high schools	1:250 Magnet students		Provide d by CTE Dept.	_	1:500 students			
Teaching Assistants		_	1:60 students			_		_	_
Coordinators	1	1	1	1	1	1	1	1	1
Unique Program Funding	As Needed	As Needed	As Needed	As Needed	As Needed	As Needed	As Needed	As Needed	As Needed

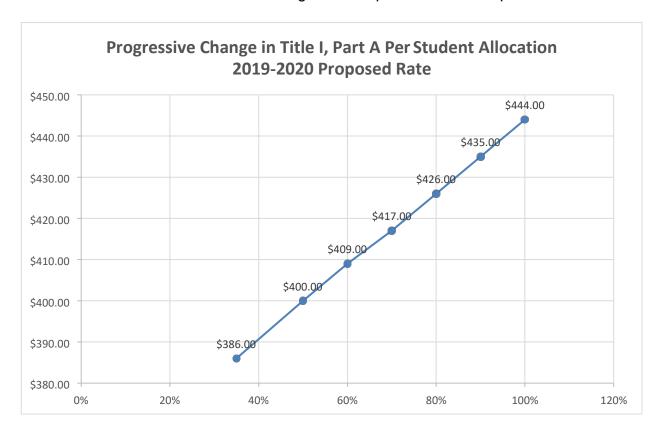
- The magnet budget for the 2019-2020 school year was based on the chart above.
 Campuses with multiple Magnet programs will get 1 magnet coordinator

Item 16 - Title I

Title I is the largest federal education program. Major requirements outlined in Every Student Succeeds Act (ESSA) are teacher and paraprofessional requirements, accountability, sanctions for schools designated for improvement, standards and assessments, annual state report cards, professional development and parent involvement. The PUA reflects a progressive weight increase based on the percentage of economically disadvantaged students at a campus. The progressive PUA includes a portion earmarked for summer school program.

Calculation of Per Student Allocation

- % Economically Disadvantaged = Total Economically Disadvantaged/Total Enrolled.
- Weighted multiplier = 1+ (% Economically Disadvantaged/4)
- Per Student Allocation = weighted multiplier x \$386 base per unit



IOU CONTRACT

This repayment contract agreement is entered with schools experiencing financial difficulties. Schools must not have an outstanding deficit from previous years when seeking IOU request. The school must operate a balanced budget immediately following the full-repayment year. The repayment of the deficit must be completed in two years depending on their deficit amount. No extension will be granted on the repayment plan. The Chief Academic Officer and Area Superintendent must review and approve all final budgets, for the duration of this contract.

Resource Allocation Sample Worksheet 2019-2020

SAMPLE SCHOOL

em 1	GRADE LEVEL UNITS
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					ADA%	98.5%		
	<u>Gr</u>	Enrollment		<u>FTE</u>		ADA%		Grade Level Units
	EE	0	Χ	1	Χ	0.985	=	0
	PK	50	Χ	1	Χ	0.985	=	49.25
	KN	25	Χ	1	Χ	0.985	=	24.63
	01	100	Χ	1	Χ	0.985	=	98.5
	02	50	Χ	1	Χ	0.985	=	49.25
	03	25	Χ	1	Χ	0.985	=	24.63
	04	50	Χ	1	Χ	0.985	=	49.25
	05	60	Χ	1	Χ	0.985	=	59.1
	06	0	Χ	1	Χ	0.985	=	0
	07	0	Χ	1	Χ	0.985	=	0
	08	0	Χ	1	Χ	0.985	=	0
	09	0	Χ	1	Χ	0.985	=	0
	10	0	Χ	1	Χ	0.985	=	0
	11	0	Χ	1	Χ	0.985	=	0
	12	0	Χ	1	Χ	0.985	=	0
TOTAL GRADE LEVEL UNITS		360						354.61

	SPECIAL POPULATION UNITS						
		<u>Units</u>		Weight		Refined Units	
Item 2	STATE COMPENSATORY EDUC -						
	ECO DISADV ENROLLMENT AT-RISK ENROLLMENT	290 300	X	10% 10%	=	29.00 30.00	
Item 3	SPECIAL EDUCATION UNITS	20	Χ	15%	=	3.00	
Item 4	GIFTED & TALENTED ENROLLMENT	47	Χ	12%	=	5.64	
Item 5	CTE FTE'S	0	Χ	35%	=	0.00	
Item 6	BILINGUAL/ELL ADA (IDENTIFIED AND SERVED)	180	Χ	10%	=	18.00	
Item 7	HOMELESS ENROLLMENT	10	Χ	5%	=	0.50	
Item 8	REFUGEE ENROLLMENT	50	Χ	5%	=	2.50	
	TOTAL SPECIAL POP UNITS					88.64	

	RESOURCE ALLOCATION						
	TOTAL REFINED UNITS						
	Grade Level Units		354.61				
	Special Population Units		88.64				
	TOTAL REFINED UNITS		443.25				
					D114		
			<u>Units</u>		<u>PUA</u>		<u>Amount</u>
	BASE RESOURCE ALLOCATION		\downarrow				
Item 9	(Grade Level + Special Pop Units)		443.25	Χ	\$3,432	=	\$1,521,234
Item 10	CAPITAL ALLOCATION		360	Х	\$10	_	\$3,600
item 10	CAPITAL ALLOCATION		300	^	\$10	=	\$3,000
Item 11	SMALL SCHOOL SUBSIDY						
	Elementary Threshold		500				
	Campus Enrollment	-	360				
		=	140	Χ	\$2,100	=	\$294,000
	TOTAL RESOURCE ALLOCATION						\$1,818,834
		OTHER PRO	GRAM FUNI	DS			
			<u>Units</u>		PUA		Amount
Item 12	HIGH SCHOOL STATE ALLOTMENT		\$0		\$170	=	\$0
Itam 40							
Item 13	MAGNET					=	\$0
Item 14	TITLE I, Part A, Regular					=	\$146,328
U 45							
Item 15	TITLE III, Part A					=	\$5,400
	TOTAL OTHER PROGRAM FUNDS						\$151,728
					_		
	TOTAL RESOURCE ALLOCATION AND (OTHER PROGRA	M FUNDS				\$2,122,290

Note: Data used in this calculation are not actual numbers but are merely used for illustrative purposes only.

BUDGET TIMELINE & STUDENT DATA EXTRACTION



March Preliminary Budget

Membership Principal projection July 2018 PEIMS ADA percent **Economically Disadvantaged** October 2018 PEIMS* October 2018 PEIMS* At-Risk October 2018 PEIMS* Gifted and Talented ELL October 2018 PEIMS* CTE (FTE's) July 2018 PEIMS Special Education October 2018 PEIMS* Homeless October 2018 PEIMS* Refugee October 2018 PEIMS*

Adopted Budget Load

Budget is loaded in the school financial system after Board adoption.

November Final BudgetAdjustment

Membership	October 2019 PEIMS
ADA percent	July 2019 PEIMS
EconomicallyDisadvantaged	October 2019 PEIMS
At-Risk	October 2019 PEIMS
Gifted and Talented	October 2019 PEIMS
ELL	October 2019 PEIMS
CTE (FTE's)	July 2019 PEIMS
Special Education	October 2019 PEIMS
Homeless	October 2019 PEIMS
Refugee	October 2019 PEIMS

^{*(}October PEIMS special population subset ÷ October PEIMS total membership)

FREQUENTLY ASKED QUESTIONS

1. Will the Per Pupil budget allocations ever change?

Per-pupil budget allocation will change annually for prior year salary increases and when additional funding is approved by the Board of Education.

2. Will the Per Pupil amount be adjusted for salary increases annually?

Only if there was a salary increase in the prior year.

3. Who is responsible for excess positions?

All excess positions, including pending closes and pending placement, will be tagged "to be closed" so as to allow Budgeting to balance the budgets. School Support Officers (SSOs) are then required to work with the HR Business Partners to place "to be closed" positions. All costs incurred from late or non-placement, will be absorbed by the district.

4. What are the standard procedures for eliminating positions?

Permissible--if a position is vacant; permissible--if a position is filled and only if closing is necessitated by the loss of funds or due to change in the instructional program. Position actions approval (opens/closes) is left to the discretion of the School Support Officers (SSOs). Principals and SSOs are entrusted with the placement of excess positions. Schools should follow position management procedures when requesting to open/close a position.

5. What school positions are mandatory?

The only mandatory school positions are the Principal and School Administrative Assistant.

- 6. Are schools required to hire a full-time Nurse, Counselor and Librarian?

 No. This is a site-based decision, however, these positions or an equivalent are encouraged. If a school receives a small school subsidy allocation it should fund these positions or an equivalent.
- 7. Do the School Support Officers (SSOs) need to approve the annual budget?

 Yes, upon completion of the annual budget the SSOs will review and approve the budgets. The data is then directed to Budgeting and Human Resources for download into the OneSource system for the new school year.

8. What are the procedures to open and close school-level positions?

Online Position Management (OPM) is used to request new positions, make changes, or close positions. Position open/close requests submitted online during the preliminary budget development are not final until the actual changes are made in OneSource.

9. Can an employee's contract length be changed?

It is recommended that extra duty pay be reported as extended year. However, a change is allowable if the request does not constitute a change in job duties.

10. How do we move an employee to an existing PC number?

Contact your Human Resources Business Partner to make this change.

11. After the budget adoption, do the School Support Officers (SSOs) have to approve position changes?

No, after your budget is adopted the SSOs are not required to approve further position actions.

12. What procedures are in place to ensure accuracy of data from Chancery to PEIMS upload?

Contact the Federal and State Compliance Department at (713) 556-6753.

13. Will schools be responsible for utility costs for summer school, central-office in services, building rentals? Will schools get a portion of the building rental fees?

Utility costs will be assessed to all ancillary programs after regular school hours. Currently, rental fees will not be credited to the schools offering after-school programs as they are used to cover utility costs and custodial overtime.

14. Since my preliminary budget allocation, I have gained enrollment prior to the PEIMS snapshot date that would allow additional resources. Can I open positions prior to the snapshot date?

Only classroom teacher positions will be considered for early addition if the increased enrollment merits such adds. Other positions must be purchased from the school's existing funds. Discretion must be exercised to avoid budget deficits should the enrollment fall short of target at snapshot date.

15. Are special education positions charged?

These positions are costs neutral to the schools. Schools may open, close, and change positions with the approval of the Special Education Department and in consultation with the Area office.

16. What salary will be used to balance the budget?

General Funds (199) use average salary to balance the budget. Special Revenue Funds (Begins with "2","3","4") use actual salary (including benefits) to balance the budget.

17. Can principals revise budgets after the preliminary budget is finalized?

Only on an emergency basis, with the approval of your Area Superintendent

18. Will there be any scheduled budget conferences for the preliminary budget development?

The Budget analysts and HR Business Partners will be available for assistance at the designated administrative sites according to the joint schedules established by the Budget Office.

19. What happens if a school cannot balance the budget?

All schools MUST balance the budget by the cut-off date.

Option I: Balance the budget by closing filled positions and seeking special assistance from the Area Superintendent

Option II: On a very limited basis, a school may sign a Repayment Agreement (IOU), subject to the approval of the Area Superintendent and Superintendent of Schools.

20. Why is my student data different than those on the exact date of my PEIMS snap shot?

The PEIMS snapshot date as determined by TEA falls on the last Friday of October. The Budgeting department usually allows schools one to two weeks of data cleanup time before data is pulled for school resource calculation. The official Fall PEIMS data are submitted to TEA on the third week of January. This timing difference is attributed to the difference in student count

21. Occasionally, why do my categorical minimum funds go down when my categorical refined units go up?

The school generates a total resource allocation based on a weighted student formula. This must not be confused with the state categorical funds, which establish a minimum expenditure level for special need students and programs, to meet state mandates.

The state mandates local school districts to spend a minimum amount of state categorical funds to serve students and programs of the special needs. To comply with the mandate, Budgeting establishes a required minimum expenditure level for each school in Fund 1991010002, 1991010004, 1991010005, 1991010006 and 1991010007. The per unit allocation for a categorical fund is calculated by dividing the state revenue received (less central department funds budgeted) to the total refined units of each category.

(State Revenue – Central Dept Funds) / Total Refined Units = Per Unit Allocation

Hence, if the refined units or the central department funds increases, the per unit allocation decreases. This means the school's share of the required categorical minimum expenditure is decreased, thereby resulting in more funds available in the general operating budget (Fund 1991010001). The school's total resource allocation minus categorical funds, minus capital outlay, determines the resulting balance for general operating funds (Fund 1991010001).

Total School Resource Allocation – Funds 1991010002, 1991010004, 1991010005, 1991010006, 1991010007, 1991020002 = Fund 1991010001

22. What portion of the associate teacher cost will the school be responsible for?

Dedicated subs, day-to-day subs, and long-term subs up to 10 consecutive days, and ancillary subs (librarians, nurses, and counselors, other professional and paraprofessional subs).

23. What is the payment schedule and cost structure for associate teachers? **Refer to the Compensation Manual.**

24. Why can't we transfer discretionary money between funds, organizations and projects?

Budget transfers cannot be made between funds, organizations, or projects at the school level. The dollars associated with a specific fund source must be maintained to assure compliance with various guidelines.

25. What if a position I paid for is not listed in the position report?

Contact your budget analyst.

26. Who absorbs the difference in actual salary and average salary?

The district absorbs the difference between actual and average salary as long as average salary is used to determine the budget.

Note: Grant funds budget on actual salary and benefits.

27. Can schools access available funds from contract payroll accounts 6119000000. 6119010000 and 6129000000?

No. In an average salary budgeting concept, some campuses have excess funds and some have a shortage of funds. However, overall the district salaries will be close to break even.

28. Can a school roll forward unused funds?

School carryover ended in 2017-2018.

29. I have three hundred students enrolled in my school but only two hundred ninety students are funded?

Schools are funded by the number of "membership counts" they have, not by their enrollment. Membership counts are based on students coded to TEA Eligibility Code of "1", "2", "3", "6". Students who qualify under the OFSDP should be coded to "7". Students attending Texas Connection Academy, tuition paying students and Seniors taking STAAR tutorial only should be coded to "0". Contact the Federal and State Compliance department for details.

30. Will schools get more funding if they accept students from other schools during the middle of the year?

Resource Allocation will not be adjusted after final budgetsettle-up.

2019-2020 Average Salaries School-Based Positions **Planned** PS Area / Job Code **Job Title** Comp **Months Average Salary** 11M Alt Police Officr - No Adv 30003715 MSTR325AS9 11M \$41,100 Academic Trainer -11M 30003781 MSTR328AE3 11M \$59,300 \$17,900 Academic Tutor 30002405 MSTR117AS1 10M Academic Tutor, 10M - Ttl 30002493 MSTR117AS1 10M \$17,900 Administrative Asst, ES 11M 30002709 MSTR322AS3 11M \$31,000 Administrative Asst, ES 12M 30002711 MSTR522AS5 Annual \$37,400 Administrative Asst, HS 30002717 MSTR524AS5 Annual \$44,800 Administrative Asst, MS 11M 30002713 MSTR323AS3 11M \$33,400 Administrative Asst. MS 12M 30002714 MSTR523AS5 Annual \$41,200 Assoc After School Prog Spclst 30003752 MSTR326AS3 11M \$44,800 Assoc After School Prog Spclst 30008101 MSTR526AS5 Annual \$54,600 Assoc College Prep Progrm 30002510 MSTR527AE5 Annual \$58,400 Assoc IT Cust Serv Rep-10.5M MSTR222AS2 10.5M \$27,500 30003593 Assoc IT Cust Serv Rep-11M 30003594 MSTR322AS3 11M \$31,000 MSTR522AS5 Assoc IT Cust Serv Rep-12M 30003595 Annual \$37,400 At Risk Prog Admin 30003772 MSTR527AE5 Annual \$58,400 Athletic Trainer -11M 30003756 MSTR326AS3 11M \$44,800 Attendance Case Worker-11M 30002385 MSTR324AS3 11M \$44,000 Attendance Clerk 10.5M 30002599 MSTR218AS2 10.5M \$23,000 Attendance Clerk 10M 30002598 MSTR118AS1 10M \$19,600 Attendance Clerk 11M 30002600 MSTR318AS3 11M \$21,100 Campus Education Tech-10M 30002408 MSTR128AE1 10M \$53,300 Campus Education Tech-11M 30002409 MSTR328AE3 11M \$59,300 Campus Education Tech-12M 30002410 MSTR528AE5 Annual \$66,100 MSTR328AE3 Campus Instruc Tech SpcIst 30003651 11M \$59,300 Campus Instruc Tech Spclst 30003652 MSTR528AE5 Annual \$66,100 10M CATE Agriculture 10M 30000518 TCHR101RT1 \$56,700 TCHR101VT1 CATE Business Education CP 10M 30000457 10M \$58,600 CATE Computer Maintenance 10M TCHR101VT1 10M 30000458 \$58,600 CATE Computer Technologies 10M 30000459 TCHR101VT1 10M \$58,600 CATE Cosmetology 10M 30000461 TCHR101VT1 10M \$58,600 CATE Data Processing 10M 30000462 TCHR101VT1 10M \$58,600 CATE Electronics 10M 30000468 TCHR101VT1 10M \$58,600 TCHR101VT1 CATE Engineering/Proj LdtheWay 30000863 10M \$58,600 CATE Graphic Arts 10M 30000469 TCHR101VT1 10M \$58,600 CATE Law Enforcement CP 10M 30000477 TCHR101VT1 10M \$58,600 CATE Marketing Ed-Lab 10M 30000481 TCHR101VT1 10M \$58,600 CATE Media Technology 10M 30000485 TCHR101VT1 10M \$58,600 CATE Office Education 10M 30000488 TCHR101VT1 10M \$58,600 CATE T&I Culinary Arts 10M 30000448 TCHR101VT1 \$58,600 10M CATE T&I Law 10M 30000449 TCHR101VT1 10M \$58,600 CATE Welding 10M 30000497 TCHR101VT1 10M \$58,600 CATE, Agriculture 30000688 TCHR101RT1 10M \$56,700 CATE, Agriculture 11M 30000944 TCHR301RT3 11M \$63,900

2019-2020 Average Salaries School-Based Positions **Planned** PS Area / Job Code Comp **Months Job Title Average Salary** CATE, Agriculture 12M 30000072 TCHR501RT5 Annual \$71,800 CATE, Automotive Tech TCHR301VT3 11M 30001528 \$64,000 CATE, Basic Business 30000174 TCHR101RT1 10M \$56,700 CATE, Building Trades 30000714 TCHR101VT1 10M \$58,600 TCHR101RT1 CATE, Business Administration 30000172 10M \$56,700 CATE, Business Education 30000705 TCHR101VT1 10M \$58,600 CATE, Career Connections 30000192 TCHR101VT1 10M \$58,600 CATE, Computer Maintenance 30000718 TCHR101VT1 10M \$58,600 CATE, Computer Technologies 30000720 TCHR101VT1 10M \$58,600 CATE, Cosmetology 30000723 TCHR101VT1 10M \$58,600 CATE, Counselor 11M 30000241 COUN301ES3 11M \$67,500 CATE, Counselor 12M 30000916 COUN501ES5 Annual \$73,100 CATE, Data Processing TCHR101VT1 10M \$58,600 30000691 CATE, Data Processing/bus cert 30000687 TCHR101RT1 10M \$56,700 CATE, Drafting 30000709 TCHR101VT1 10M \$58,600 CATE, Family/Consmr Sci 30000208 TCHR101RT1 10M \$56,700 CATE, Family/ConsumSci CP 30000685 TCHR101RT1 10M \$56,700 CATE, Gen Business (T & S) 30000171 TCHR101RT1 10M \$56,700 CATE, Graphic Arts 30000711 TCHR101VT1 10M \$58,600 CATE, Home Ec PreEmLab 30000684 TCHR101RT1 10M \$56,700 CATE, Marketing/Hotel Mgm 30000734 TCHR101VT1 10M \$58,600 CATE, Media Technology 30000712 TCHR101VT1 10M \$58,600 CATE, Mill and Cabinetry TCHR101VT1 10M 30000715 \$58,600 CATE, Mktng Ed-CareerPrep 30000700 TCHR101VT1 10M \$58,600 TCHR101VT1 CATE, Office Education 30000698 10M \$58,600 CATE, Office Eductn 10M 30000401 TCHR101VT1 10M \$58.600 CATE, Photography 30000710 TCHR101VT1 10M \$58,600 CATE, Plumbing & Piping T TCHR101VT1 30000716 10M \$58,600 CATE, Sectrl Science T&S TCHR101RT1 10M 30000173 \$56,700 CATE, T & I Culinary Arts 30000730 TCHR101VT1 10M \$58,600 CATE, T&I Aerospace Aviation 30000726 TCHR101VT1 10M \$58,600 CATE, T&I Career Prep 30000704 TCHR101VT1 10M \$58,600 CATE, Technology Education 30000020 TCHR101RT1 10M \$56,700 TCHR101VT1 CATE, Trades & Industries 30000695 10M \$58,600 CATE, Typing (MS) 30000175 TCHR101RT1 10M \$56,700 CATE, Welding 30000721 TCHR101VT1 10M \$58,600 Chair, Spcl Ed 10M 30000441 TCHR101RT1 10M \$56,700 Coach, Literacy - ES 30000418 TCHR101RT1 10M \$56,700 College Guidance Admin 30002445 MSTR324AS3 11M \$44,000 College Guidance Admin Tm 30002550 MSTR325AE3 \$50,800 11M Coord, College Access 30000649 TCHR301RT3 11M \$63,900 Coord, College Access 10M 30000787 TCHR101RT1 10M \$56,700 Coord, Instr II QIE Magnet 30000143 TCHR101RT1 10M \$56,700 Coord, Instr II QIE Magnet 30000957 TCHR201RT2 10.5M \$61,800

2019-2020 Average Salaries School-Based Positions **Planned** PS Area / Job Code **Job Title** Comp **Months Average Salary** Coord, Instr II QIE Magnet 30001072 TCHR301RT3 11M \$63,900 Coord, Instructional RT TCHR101RT1 10M \$56,700 30001075 Coord, Instructional RT 12M 30000438 \$71,800 TCHR501RT5 Annual Coord, Instructional RT 11M 30000741 TCHR301RT3 11M \$63,900 Coord, Tchr 11M 30002240 TCHR301RT3 11M \$63,900 Coord, Title I (RT) 30000046 TCHR101RT1 10M \$56,700 Coord, Title I (RT) 11M 30000628 TCHR301RT3 11M \$63,900 Counselor, 10M - Title 1 30001702 COUN101ES1 10M \$60,900 Counselor, 11M - Title 1 30001703 COUN301ES3 11M \$67.500 Counselor, 12 M 30001265 COUN501ES5 Annual \$73,100 Counselor, Elementary 10M 30000062 COUN101ES1 10M \$60,900 COUN301ES3 Counselor, Elementary-11M 30000938 11M \$67,500 Counselor, L L Career 11M COUN301ES3 11M \$67,500 30000236 Counselor, L L Career 12M 30000119 COUN501ES5 Annual \$73,100 Counselor, Secondary 10M 30000424 COUN101ES1 10M \$60,900 COUN101ES1 Counselor, Secondary-10M 30000934 10M \$60,900 Counselor, Secondary-11M 30000052 COUN301ES3 11M \$67,500 Counselor, Special Ed 10M 30001235 COUN101ES1 10M \$60,900 TCHR101VT1 CTE, Arch & Const Tech-El 30000945 10M \$58,600 CTE, Health Science 30000693 TCHR101VT1 10M \$58,600 CTE, Law: Firefighting 30000729 TCHR101VT1 10M \$58,600 CTE, Transport: Auto Tech 30000724 TCHR101VT1 10M \$58,600 CTE, Transport: Maritime 30000889 TCHR101VT1 10M \$58,600 Curriculum SpcIst-12M 30002394 MSTR529AE5 Annual \$72,000 Custodian-11M 30002781 MSTR315CU3 11M \$20,600 Custodian-12M 30002782 MSTR515CT5 Annual \$25,200 10M Data Entry Clerk-School 1 30002603 MSTR119AS1 \$21,000 MSTR219AS2 \$22,500 Data Entry Clerk-School 1 30002604 10.5M 11M Data Entry Clerk-School 1 30002605 MSTR319AS3 \$23,600 Data Entry Clerk-School 1 30002607 MSTR519AS5 Annual \$29,600 Dean of Instructn Elem Sch 30000048 APES500SE5 Annual \$69,800 Dean of Instructn Elem Sch 30001150 APES300SE3 11M \$65,600 Dean of Instructn High Sch 30000142 APHS500SH5 Annual \$83,100 APHS300SH3 Dean of Instructn High Sch 30000956 11M \$74,300 Dean of Instructn Mddl Sch 30001071 APMS300SM3 11M \$66,600 Dean of Instructn Mddl Sch 30001199 APMS500SM5 Annual \$71,900 Dean of Students High Sch 30000323 APHS300SH3 11M \$74,300 Dean of Students High Sch 30000907 APHS500SH5 Annual \$83,100 Dean of Students Mddl Sch 30001018 APMS300SM3 11M \$66,600 Dean of Students Mddl Sch 30001110 APMS500SM5 \$71,900 Annual Dean, HS 11-M Temp Assign 30000871 APHS300SH3 11M \$74,300 Dropout Prevent Case Work 30002387 MSTR525AS5 Annual \$52,000 General Clerk I 10.5M 30002618 MSTR218AS2 10.5M \$23,000 General Clerk I 10M 30002617 MSTR118AS1 10M \$19,600

2019-2020 Average Salaries School-Based Positions **Planned** PS Area / Job Code Comp **Months Job Title Average Salary** General Clerk I 11M 30002619 MSTR318AS3 11M \$21,100 MSTR518AS5 \$27,200 General Clerk I 12M 30002621 Annual General Clerk II 10.5M 30002626 MSTR219AS2 10.5M \$22,500 General Clerk II 10M MSTR119AS1 10M \$21,000 30002625 General Clerk II 11.5M 30002628 MSTR419AS4 11.5M \$24,000 General Clerk II 11.5M No Adv 30002622 MSTR419AS4 11.5M \$24,000 General Clerk II 11M 30002627 MSTR319AS3 11M \$23,600 General Clerk II 12M 30002629 MSTR519AS5 Annual \$29,600 General Clerk III 10.5M 30002632 MSTR220AS2 10.5M \$27,200 General Clerk III 10M 30002631 MSTR120AS1 10M \$24,000 General Clerk III 11.5M 30002634 MSTR420AS4 11.5M \$28,900 General Clerk III 11.5M No Adv 30002623 MSTR420AS10 11.5M \$28,900 General Clerk III 11.5M No Adv MSTR420AS4 11.5M 30002623 \$28,900 General Clerk III 11M 30002633 MSTR320AS3 11M \$26,700 General Clerk III 12M 30002635 MSTR520AS5 Annual \$30,300 Health and Wellness Trainer 30002570 MSTR127AE1 10M \$48,300 High School Graduation Coach 30002515 MSTR529AE5 Annual \$72,000 HS Graduation Coach, 12M 30002537 MSTR529AE5 \$72,000 Annual Instructional SpcIst-10M 30002413 MSTR128AE1 10M \$53,300 Instructional SpcIst-11M 30002414 MSTR328AE3 11M \$59,300 Instructional SpcIst-12M 30002415 MSTR528AE5 Annual \$66,100 Int IT Cust Serv Rep-10M 30003597 MSTR124AS1 10M \$33,200 Int IT Cust Serv Rep-11M MSTR324AS3 11M 30003598 \$44,000 Int IT Cust Serv Rep-12M 30003599 MSTR524AS5 Annual \$44.800 Librarian 30000053 TCHR101RT1 10M \$56,700 Librarian 12M 30000936 TCHR501RT5 Annual \$71.800 10M Librarian, Itinerant 30000054 TCHR101RT1 \$56,700 Non-Instructional Aide-10 \$17,900 30002439 MSTR115AS1 10M Nurse TCHR101RT1 10M 30000066 \$56,700 Nurse, 11.5M 30000941 TCHR401RT4 11.5M \$71,000 Nurse, Special Education 30000415 TCHR301RT3 11M \$63,900 Parent Education Case Worker 30003774 MSTR527AE5 Annual \$58,400 Parent Engagement Rep 30002894 MSTR120AS1 10M \$24,000 Parent Engagement Rep 30002895 MSTR320AS3 11M \$26,700 Parent Engagement Rep 30002896 MSTR520AS5 Annual \$30,300 Parent Engagement Rep.10M 30002898 MSTR120AS1 10M \$24,000 Parent Engagement Rep,11M 30002899 MSTR320AS3 11M \$26,700 Parent Engagement Rep,12M 30002900 MSTR520AS5 \$30,300 Annual Plant Operator 30002785 MSTR519CT5 Annual \$30,400 Police Officer 11M 30003698 MSTR325AS6 11M \$49,000 Police Officer 11M Altern 30003710 MSTR325AS9 11M \$41,100 Police Officer 12M 30003700 MSTR525AS5 Annual \$52,000 Police Officr-11M-No Advancemt 30003714 MSTR325AS8 11M \$47,300 Principal, Asst Elem 11.5 30001137 APES400SE4 11.5M \$67,800

2019-2020 Average Salaries School-Based Positions **Planned** PS Area / Job Code Comp **Months Job Title Average Salary** Principal, Asst Elem 11M 30000932 APES300SE3 11M \$65,600 Principal, Asst Elem 12M APES500SE5 \$69,800 30001234 Annual Principal, Asst High Sch 30001060 APHS300SH3 11M \$74,300 Principal, Asst High Sch 30001291 APHS400SH4 \$81,900 11.5M Principal, Asst High Sch 30001344 APHS500SH5 Annual \$83,100 Principal, Asst HS 11M- T 30000637 APHS300SH3 11M \$74,300 Principal, Asst Middle Sch 30001263 APMS400SM4 11.5M \$65,200 Principal, Asst Middle Sch 30001194 APMS300SM3 11M \$66,600 Principal, Asst Middle Sch 30001320 APMS500SM5 Annual \$71,900 Principal, Asst MS 11M- Term 30000636 APMS300SM3 11M \$66,600 Principal, Elementary Sch 30001059 PPES500PE5 Annual \$92,800 Principal, High School 30001319 PPHS500PH5 Annual \$127,000 Principal, HS 30001343 PPHS500PS5 Annual \$117,300 30001233 PPMS500PM5 Annual Principal, Middle School \$106,000 PPMS500PS5 Principal, MS/ES 30001370 Annual \$99,100 Receptionist 10M 30002644 MSTR118AS1 10M \$19,600 Receptionist 12M 30002645 MSTR518AS5 Annual \$27,200 Registrar 30000063 TCHR301RT3 11M \$63,900 Registrar 11.5M 30001142 TCHR401RT4 11.5M \$71,000 School Business Mgr 30003059 MSTR528AE5 Annual \$66,100 Security Guard-11M 30003706 MSTR319AS3 11M \$23,600 Security Guard-12M 30003707 MSTR519AS5 \$29,600 Annual 30002469 MSTR124AS1 10M Sign Language Interpreter \$33,200 Social Worker, 10M - Titl 30003450 MSTR127AE1 10M \$48,300 Social Worker, 11M - Titl 30003451 MSTR327AE3 11M \$47,400 Social Worker, 12M - Titl 30003452 MSTR527AE5 Annual \$58,400 Social Worker-10.5M 30003441 MSTR227AE2 10.5M \$44,700 MSTR127AE1 Social Worker-10M 30003440 10M \$48,300 Social Worker-11.5M 30003443 MSTR427AE4 11.5M \$54,100 Social Worker-11M 30003442 MSTR327AE3 11M \$47,400 Spec Ed Employment Rep -10M 30002471 MSTR120AS1 10M \$24,000 Spec Ed Employment Rep-12M 30002473 MSTR520AS5 Annual \$30,300 Spec Ed Emplymnt Rep- 11.5M 30002565 MSTR420AS4 11.5M \$28,900 Spec Ed Parent Liaison-10M 30002474 MSTR227AE2 10.5M \$44,700 Speech Therapist 10.5M 30001280 TCHR201RT2 10.5M \$61,800 Speech Therapist 10M 30000321 TCHR101RT1 10M \$56,700 Speech Therapist 12 Month 30001178 TCHR501RT5 Annual \$71,800 Speech Therapist, 11M 11M 30001017 TCHR301RT3 \$63,900 Speech Therapy Asst 30003447 MSTR126AE1 10M \$44,200 Sr Academic Tutor, 10M - Ttl 1 30002495 MSTR118AS1 10M \$19,600 Sr Academic Tutor-10M 30002421 MSTR118AS1 10M \$19,600 Sr Academic Tutor-11M 30002423 MSTR318AS3 11M \$21,100 Sr Academic Tutor-12M 30002425 MSTR518AS5 Annual \$27,200 Sr Plant Operator 30002789 MSTR521CT5 Annual \$36,900

2019-2020 Average Salaries School-Based Positions PS Area / **Planned** Job Code Comp **Months Job Title Average Salary** Student Case Worker-10M 30002524 MSTR125AS1 10M \$32,200 Student Case Worker-11M 30002525 MSTR325AS3 11M \$41,800 Student Case Worker-12M 30002526 MSTR525AS5 \$52,000 Annual Student Information Rep-11M 30002683 MSTR321AS3 11M \$31,200 Student Information Rep-11.5M 30002684 MSTR421AS4 11.5M \$30,300 Student Information Rep-12M 30002685 MSTR521AS5 Annual \$34,400 Tchr AVID 30000629 TCHR101RT1 10M \$56,700 Tchr PE 12M 30000625 \$71,800 TCHR501RT5 Annual Tchr. 4-8 Generalist 30000908 TCHR101RT1 10M \$56,700 Tchr, American Sign Language 30000340 TCHR101RT1 10M \$56,700 Tchr, Arabic 30000137 TCHR101RT1 10M \$56,700 10M Tchr, Art 30000010 TCHR101RT1 \$56,700 Tchr, Art, Elementary TCHR101RT1 10M \$56,700 30001228 Tchr, Autism Self-Contain 30000758 TCHR101RT1 10M \$56,700 Tchr, Band Secondary 11-M 30000859 TCHR301RT3 11M \$63,900 Tchr, Band Secondary 12-M 30000860 TCHR501RT5 Annual \$71,800 Tchr, Band, Secondary 30001153 TCHR101RT1 10M \$56,700 Tchr, Bilingual 30000081 TCHR101RT1 10M \$56,700 Tchr, Bilingual 4-8 30000747 TCHR101RT1 10M \$56,700 Tchr, Bilingual EC-4 30000746 TCHR101RT1 10M \$56,700 Tchr, Bilingual Kindergarten 30000092 TCHR101RT1 10M \$56,700 Tchr, Bilingual Pre-Kindergarten 30000088 TCHR101RT1 10M \$56,700 Tchr, Biology 30000190 10M TCHR101RT1 \$56,700 Tchr, Chemistry 30000197 TCHR101RT1 10M \$56,700 TCHR101RT1 Tchr, Chinese 30000089 10M \$56,700 Tchr, Choir, Secondary 30001077 TCHR101RT1 10M \$56.700 Tchr, Class-Size 2nd Grade 30001364 TCHR101RT1 10M \$56,700 TCHR101RT1 \$56,700 Tchr, Class-Size 3rd Grade 30001365 10M Tchr, Class-Size Bilingual 10M 30001374 TCHR101RT1 \$56,700 Tchr, Class-Size ESL 30000553 TCHR101RT1 10M \$56,700 Tchr, Class-Size ESL 30001375 TCHR101RT1 10M \$56,700 Tchr, Class-Size K-ESL 30001376 TCHR101RT1 10M \$56,700 Tchr, Computer Literacy 30000128 TCHR101RT1 10M \$56,700 Tchr, Computer Science 6-12 30000187 TCHR101RT1 10M \$56,700 Tchr, Coord 10M 30000049 TCHR101RT1 10M \$56,700 Tchr, Core-Subj Sec Montessori 30001298 TCHR101RT1 10M \$56,700 Tchr, Dance 30000207 TCHR101RT1 10M \$56,700 30000202 10M \$56,700 Tchr, Drama TCHR101RT1 Tchr, Earth Science 6-8 30000130 TCHR101RT1 10M \$56,700 Tchr, Earth-LI Science 30000199 TCHR101RT1 \$56,700 10M Tchr, EC-4 30000764 TCHR101RT1 10M \$56,700 Tchr, English 30000012 TCHR101RT1 10M \$56,700 Tchr, English 30000779 TCHR301RT3 11M \$63,900 Tchr, English/Language Arts 30000749 TCHR101RT1 10M \$56,700

2019-2020 Average Salaries School-Based Positions **Planned** PS Area / Job Code **Job Title** Comp **Months Average Salary** Tchr, ESL 4-8 30000745 TCHR101RT1 10M \$56,700 Tchr, ESL EC-4 30000744 TCHR101RT1 10M \$56,700 Tchr, ESL Elementary 30000090 10M TCHR101RT1 \$56,700 Tchr, ESL Kindergarten TCHR101RT1 10M \$56,700 30000091 TCHR101RT1 Tchr, ESL Pre-Kindergarten 30000093 10M \$56,700 Tchr, ESL Sec 11M 30000950 TCHR301RT3 11M \$63,900 Tchr, ESL Secondary 30000084 TCHR101RT1 10M \$56,700 Tchr, ESL/English 8-12 30000743 10M TCHR101RT1 \$56,700 Tchr, Experned -Early Contract 30001382 TCHR101RT1 10M \$56,700 Tchr, Fifth Grade 3000005 TCHR101RT1 10M \$56,700 Tchr, First Grade 3000001 TCHR101RT1 10M \$56,700 Tchr, Fourth Grade 3000004 TCHR101RT1 10M \$56,700 Tchr, French 10M \$56,700 30000013 TCHR101RT1 30000188 10M Tchr, Geography TCHR101RT1 \$56,700 Tchr, German 30000015 TCHR101RT1 10M \$56,700 Tchr, Government 30000204 TCHR101RT1 10M \$56,700 Tchr, Health 30000085 TCHR101RT1 10M \$56,700 Tchr, Hebrew 30000107 TCHR101RT1 10M \$56,700 Tchr, Hindi 30000134 TCHR101RT1 10M \$56,700 30000029 TCHR101RT1 10M \$56,700 Tchr, History Tchr, InstructionalTech 11M 30000919 TCHR301RT3 11M \$63,900 Tchr, Intervention (Math) TCHR101RT1 10M \$56,700 30001699 Tchr, Intervention (Rdng) 10M 30001700 TCHR101RT1 \$56,700 Tchr, Intervention(Genrl) 30001698 TCHR101RT1 10M \$56,700 Tchr, Intervention(Scien) 30001701 TCHR101RT1 10M \$56,700 Tchr, Italian 30000106 TCHR101RT1 10M \$56.700 Tchr, Itinerant Autism 30000326 TCHR101RT1 10M \$56,700 TCHR101RT1 Tchr, Itinerant-SpEd Tran 30001144 10M \$56,700 Tchr, Japanese 30000133 TCHR101RT1 10M \$56,700 Tchr, Journalism 30000201 TCHR101RT1 10M \$56,700 Tchr, Kindergarten 30000007 TCHR101RT1 10M \$56,700 Tchr, Latin 30000014 TCHR101RT1 10M \$56,700 Tchr, Lead 30000117 TCHR101RT1 10M \$56,700 Tchr, Lead 11M 30000516 TCHR301RT3 11M \$63,900 Tchr, Lead 12 M 30000952 TCHR501RT5 Annual \$71,800 Tchr, Life Science 6-8 TCHR101RT1 10M \$56,700 30000131 Tchr, Math 30000022 TCHR101RT1 10M \$56,700 Tchr, Math 11.5 30000920 TCHR401RT4 11.5M \$71,000 Tchr, Math 11M 30001051 TCHR301RT3 11M \$63,900 Tchr, Math 4-8 30000750 TCHR101RT1 \$56,700 10M Tchr, Multi-Grade 30000008 TCHR101RT1 10M \$56,700 Tchr. Museum 30000391 TCHR101RT1 10M \$56,700 Tchr, Music Elementary 10 30000621 TCHR201RT2 10.5M \$61,800 Tchr, Music, Elementary 30000024 TCHR101RT1 10M \$56,700

2019-2020 Average Salaries School-Based Positions **Planned** PS Area / Job Code **Job Title** Comp **Months Average Salary** Tchr, Music, Sec 10.5M 30000973 TCHR201RT2 10.5M \$61,800 Tchr, Music, Sec Choral 30000222 TCHR101RT1 10M \$56,700 Tchr, Music, Sec Instrmt 10.5M 30000974 TCHR201RT2 10.5M \$61,800 Tchr, Music, Sec Instrument TCHR101RT1 10M \$56,700 30000221 Tchr, Music, Secondary 30000212 TCHR101RT1 10M \$56,700 Tchr, Music/Band, Elem 30000922 TCHR101RT1 10M \$56,700 Tchr, Music/Guitar, Sec. 30001240 TCHR101RT1 10M \$56,700 Tchr, Music/Instrumt, Ele 30001287 TCHR101RT1 10M \$56,700 Tchr, Music/Strings Elem 30001052 TCHR101RT1 10M \$56,700 Tchr, Music/Vocal, Elem. 30001259 TCHR101RT1 10M \$56,700 \$56,700 Tchr, Orient & Mobility Ins 30000305 TCHR101RT1 10M Tchr, Orient/Mobility 11.5M 30001177 TCHR401RT4 11.5M \$71,000 Tchr, Orient/Mobility 11M 11M \$63,900 30001107 TCHR301RT3 Tchr, Physical Education 30000017 10M TCHR101RT1 \$56,700 Tchr, Physical Science 30000200 TCHR101RT1 10M \$56,700 Tchr, Physics 30000198 TCHR101RT1 10M \$56,700 Tchr, Pregnant Girls 30000292 TCHR101RT1 10M \$56,700 Tchr, Pre-Kindergarten 30000101 TCHR101RT1 10M \$56,700 Tchr, Principles of Technology 30000178 TCHR101RT1 10M \$56,700 Tchr, Psychology 30000205 TCHR101RT1 10M \$56,700 Tchr, Reading Intervention 30000160 TCHR101RT1 10M \$56,700 Tchr, Reading, 6-12 30000025 TCHR101RT1 10M \$56,700 30000023 Tchr, Reading, K-6 10M \$56,700 TCHR101RT1 Tchr, Remedial Reading 30000034 TCHR101RT1 10M \$56,700 Tchr, ROTC 30000018 SPLJR00RO5 \$75,000 Special Tchr, ROTC 30000914 SPLJR00RO1 Special \$55,800 Tchr, Russian 30000108 TCHR101RT1 10M \$56,700 30000027 TCHR101RT1 Tchr, Science 10M \$56,700 Tchr. Science 4-8 10M 30000751 TCHR101RT1 \$56,700 Tchr, Science 6-8 30000132 TCHR101RT1 10M \$56,700 Tchr, Science Composite 30000766 TCHR101RT1 10M \$56,700 Tchr, Second Grade 30000002 TCHR101RT1 10M \$56,700 Tchr, Sixth Grade 30000006 TCHR101RT1 10M \$56,700 Tchr, Social Studies 30000031 TCHR101RT1 10M \$56,700 Tchr, Social Studies 4-8 30000754 TCHR101RT1 10M \$56,700 Tchr, Sp Ed Behavior Suppt - 11M 30000968 TCHR301RT3 11M \$63,900 Tchr, Sp Ed Behavior Suppt - 10M 30000998 TCHR101RT1 10M \$56,700 10M \$56,700 Tchr, Sp Ed Content Mastery 30000163 TCHR101RT1 Tchr, Sp Ed Deaf 11.5M 30001215 TCHR401RT4 11.5M \$71,000 Tchr, Sp Ed Inf Vis Imp 11.5M 30000960 TCHR401RT4 11.5M \$71,000 Tchr, Sp Ed Infant Aud Imp 30000166 TCHR401RT4 11.5M \$71,000 Tchr, Sp Ed Infant Vis Imp 30000165 TCHR101RT1 10M \$56,700 Tchr, Sp Ed SC MI, 10 Mnth 30001335 TCHR101RT1 10M \$56,700 Tchr, Sp Ed Self Contained 30001170 TCHR101RT1 10M \$56,700

2019-2020 Average Salaries School-Based Positions **Planned** PS Area / Job Code Comp **Months Job Title Average Salary** Tchr, Sp Ed VI 11.5M 30001251 TCHR401RT4 11.5M \$71,000 Tchr, Sp Ed Vi Imp 11M TCHR301RT3 11M 30001214 \$63,900 Tchr, Spanish 30000016 TCHR101RT1 10M \$56,700 Tchr, Spclst 30000082 TCHR101RT1 10M \$56,700 Tchr, Spclst 10.5M 30008127 TCHR201RT2 10.5M \$61,800 Tchr, Spclst 11.5M 30000948 TCHR401RT4 11.5M \$71,000 Tchr, Spclst 11M 30000770 TCHR301RT3 11M \$63,900 Tchr, Spclst 12 M 30001147 TCHR501RT5 \$71,800 Annual Tchr, Spec Ed Pre-Sch 10M 30001013 TCHR101RT1 10M \$56,700 Tchr, SpecEd Intin Deafb 11.5M 30000737 TCHR401RT4 11.5M \$71,000 Tchr, Special Ed VI Intin 30001174 TCHR101RT1 10M \$56,700 30000288 10M Tchr, Special Ed Adapted TCHR101RT1 \$56,700 Tchr, Special Ed Bilingual 30000080 TCHR101RT1 10M \$56,700 Tchr, Special Ed Deaf 10M 30000302 TCHR101RT1 10M \$56,700 Tchr, Special Ed Generic 30000286 TCHR101RT1 10M \$56,700 TCHR101RT1 Tchr, Special Ed Hospital 30000293 10M \$56,700 Tchr, Special Ed Resource 30000268 TCHR101RT1 10M \$56,700 Tchr, Special Ed Resource 30001249 TCHR501RT5 Annual \$71,800 Tchr, Special Ed SC 30000267 TCHR101RT1 10M \$56,700 Tchr, Special Ed SC BSC 30001096 TCHR101RT1 10M \$56,700 Tchr, Special Ed SC Lifes 30001211 TCHR101RT1 10M \$56,700 Tchr, Special Ed VI 30000287 TCHR101RT1 10M \$56,700 30000959 Tchr, Specialist 11M TCHR301RT3 11M \$63,900 Tchr, SpEd SC Lifeskills-30000773 TCHR301RT3 11M \$63,900 Tchr, Speech 30000030 TCHR101RT1 10M \$56,700 Tchr, Student Ref Center 30000032 TCHR101RT1 10M \$56,700 10M Tchr, Technology (1-8) 30000185 TCHR101RT1 \$56,700 Tchr, Technology (1-8) 30000765 TCHR301RT3 11M \$63,900 Tchr, Technology (6-12) TCHR101RT1 10M 30000186 \$56,700 Tchr, TFA - Early Contract 30001383 TCHR101RT1 10M \$56,700 Tchr, Theater, Secondary 30001326 TCHR101RT1 10M \$56,700 Tchr, Third Grade 30000003 TCHR101RT1 10M \$56,700 Tchr, ClassSize Reduct Bil 30001706 TCHR101RT1 10M \$56,700 TCHR101RT1 Tchr,ClassSize Reduct ESL 30001707 10M \$56,700 Tchr, ClassSize Reduct Gen 30001705 TCHR101RT1 10M \$56,700 Tchr, ClassSze Reduct Core 30001708 TCHR101RT1 10M \$56,700 TCHR101RT1 Tchr,SpEd Dpt-Chair for Instr 30000902 10M \$56,700 TCHR101RT1 Tchr-Co, Sp Ed 30000624 10M \$56,700 Teacher Office Educatn VEH 10M 10M 30000504 TCHR101VT1 \$58,600 Teaching Assistant, Title 30008028 MSTR119AS1 10M \$21,000 Teaching Assistant-10M 30002433 MSTR119AS1 10M \$21,000 Temp Assignment, Principal 30001257 PPES500PE5 Annual \$92,800 Temporary Assignment, 12M 30001117 TCHR501RT5 Annual \$71,800 Temporary Assignment-Tchr 30000364 TCHR101RT1 10M \$56,700





It is the policy of the Houston Independent School District not to discriminate on the basis of age, color, handicap or disability, ancestry, national origin, marital status, race, religion, sex, veteran status, political affiliation, sexual orientation, gender identity and/or gender expression in its educational or employment programs and activities.