Goal 1: The percent of 3rd grade students in Houston ISD earning Meets Grade Level on the STAAR reading test will increase from 41% in June 2023 to 56% in June 2028.

Goal Progress Measure 1.3

The percentage of 3rd students that have a Conditional Growth Index (CGI) of 0.6 or higher on the NWEA MAP in reading will increase from 34% in January 2024 to 49% in May 2028.

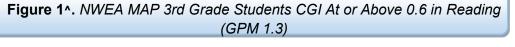
Background:

In the 2023–24 school year, the district introduced the NWEA MAP as an interim assessment to monitor student proficiency and performance. This assessment, which is computer adaptive, not only provides immediate feedback to both teachers and students but also offers a projected proficiency level tied to the State of Texas' STAAR assessments.

The District now uses several NWEA metrics to assess progress, including growth in RIT points as a percentage of a year's growth, percentage of students who met expected growth, and the increase in average percentile. Another metric is the Conditional Growth Index (CGI). The conditional growth index (CGI) is a normative growth metric. It is a standardized measure of observed student or school growth compared NWEA growth norms.

The CGI expresses student growth in standard deviation units above or below the growth norms. A CGI score of zero indicates a student showed the same amount of growth as the growth norms. Positive CGI scores indicate that a student's growth exceeded the growth norms, whereas negative CGI scores indicate that a student's growth was less than the growth norms. A CGI score of 1.0 means a student's growth is one standard deviation above the growth norm; conversely, a CGI score of -1.0 means a student's growth is one standard deviation below the growth norm. The CGI allows for growth comparisons to be made between students of differing achievement levels, and across different grades and subject areas. (*continued next page*)

[^] Note: MOY refers to students enrolled BOY-MOY; EOY refers to students enrolled BOY-EOY. Therefore, tested student counts may vary due to student mobility.



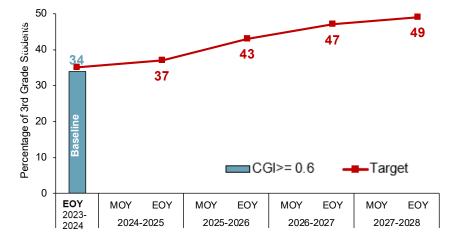
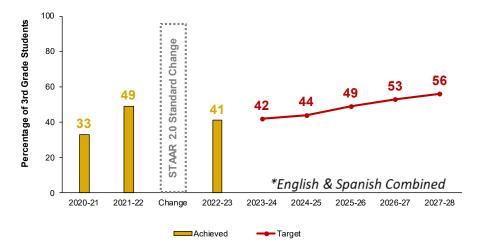


Figure 2. STAAR 3rd Grade Students Meets Grade Level in Reading (Goal 1)



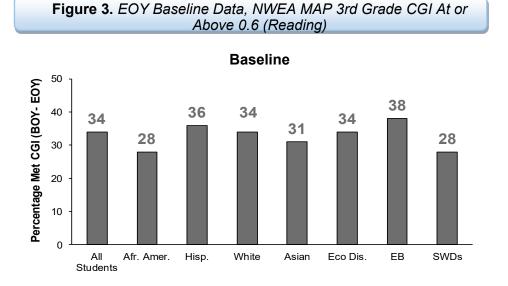
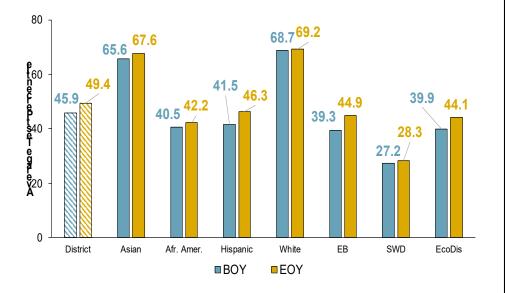


Figure 4. NWEA MAP Test Percentile, 3rd grade BOY – EOY (Reading)



Background (continued from pg. 1)

HISD's choice of a CGI score of 0.6 is well above the median, and as such represents high expectations for student growth over time.

The CGI is intended to be calculated at the end of each year. The spring 2024 CGI would thus be the District's baseline data. Based on Middle-of-Year (MOY) data, which provides some information on which to base a projection, the District projected that 34% of the district's third-grade students would achieve a Conditional Growth Index (CGI) of 0.6 or higher in reading, as measured from Beginning-of-Year (BOY) to End-of-Year (EOY). Our third graders did achieve 34%, but whatever they would have achieved would have been the District's baseline. The District neither met nor did not meet this expectation. [In the Board monitoring report from January 2024, the District stated the following: "... readers should keep in mind that this is the first year HISD is requiring the NWEA assessments district wide. We will establish a baseline and then be able to analyze trend data over time."]

This data only includes students who were in HISD in both the BOY testing window and the EOY testing window.

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Next year, the District will have a CGI measurement that shows the increase (or decrease) in the percentage of students growing in 3<sup>rd</sup> grade reading as compared to a national norm. In the meantime, the District will rely on its alignment with Goal 1 and other NWEA data. The district aimed to achieve a minimum growth of 15 percentage points from 2024 to 2028 on the STAAR reading test. As of the 2023-24 school year, the district declined one percentage point. The District did not meet this metric. However, with regard to NWEA datata, there are other signs of progress, which are discussed below.
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*English & Spanish Combined

Superintendent's evaluation of performance

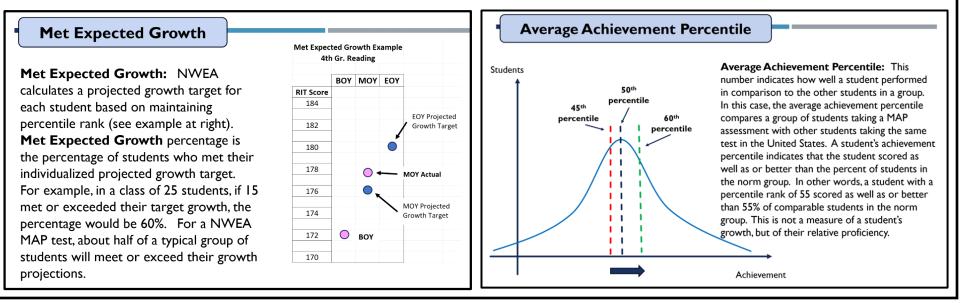
The CGI data is baseline, so it is too early to determine progress with just the one metric. Additionally, trying to get 49% of the students to exceed a CGI of .6 in 5 years is our most rigorous metric. Since our students are considerably behind in proficiency, it is important to set rigorous goals and take steps to achieve them.

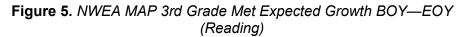
Other academic data suggest that we are making progress in 3rd grade reading. While the 3rd grade STAAR reading "meets or exceeds" score dropped by 1% point, the District still narrowed the distance from the state score by 3 percentage points (since the State declined 4% points in 3rd grade reading). 3rd graders in the NES schools improved 3 percentage points on the STAAR reading assessment. Their achievement gains indicates that the overarching strategy to improve reading is working and that the District is making progress.

Other NWEA metrics show more progress being made. For "Met Expected Growth," a good score that demonstrates progress is 55% or greater. (*See definition below.*) For the 2023-2024 school year, 56% of HISD's 3rd graders met expected growth in reading.

Our end-of-year NWEA data also show that our students gained ground on achievement percentile measured against the national achievement distribution in 3rd grade reading. In third grade reading, our students increased from the 46th percentile (45.9) to the 49th percentile (49.4). That is a 3 percentile increase in one year.

We are making progress, but we have a long way to go. Only 40% of our 3rd graders are reading at grade level. We need to continue to follow through on the action steps described in this report.





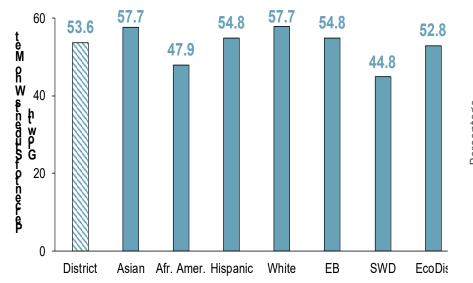
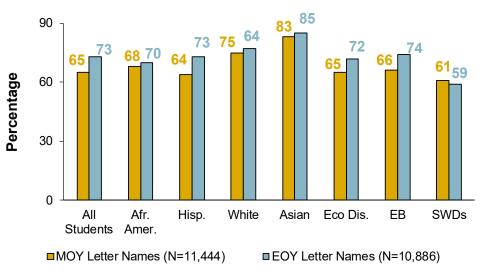


Figure 7. MOY-EOY, PK3 & PK4 CIRCLE Met Proficiency, Letter Names





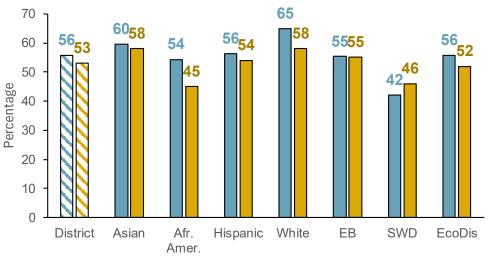
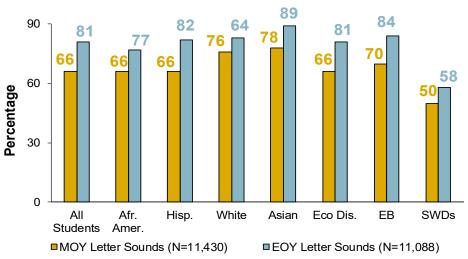




Figure 8. MOY-EOY, PK3 & PK4 CIRCLE Met Proficiency, Letter Sounds



Note: BOY sample may include different students than EOY sample. All charts are English & Spanish combined. Due to rounding, Figure 6 may appear not to align with Figure 5.

Root Cause Analysis

There are three root causes for our students' low proficiency in reading:

Science of Reading Curriculum

The research is clear now that students who are learning to read need to learn how to decode. Also, students need language comprehension skills. The District began to assess and upgrade its reading curriculum in the 2022-2023 school year by piloting Amplify, a science-of-reading curriculum, in 6 schools. Most of the District's schools were not being intentional about ensuring students received strong science-of-reading curriculum. Once schools have a strong curriculum, teachers must be trained on how to use the curriculum effectively. School leadership must ensure that the curriculum is being used with fidelity.

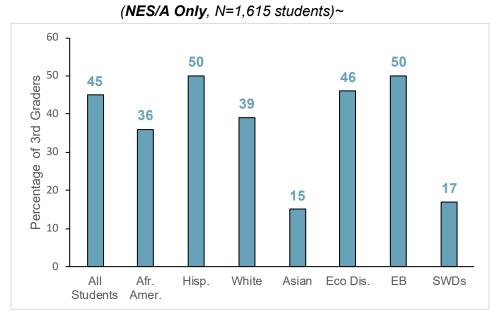
The Quality of Instruction

A strong curriculum is necessary, but it is insufficient. Teachers need to implement the curriculum effectively and provide high quality instruction. After thousands of observations by school leaders this year, the overall quality of instruction needs to be improved across the board, including in the early grades. The LSAE model in the NES schools focuses on grades 3 through 10. In the elementary schools, more needs to be done to ensure strong implementation of high-quality instruction and strong curriculum design in grades K through 2.

Access to high-quality Pre-K

Our students' ability to read at grade level on the MAP assessments and the STAAR exams begin in Pre-K and the early grades. We need to increase the number of Pre-K students across the District. We also need to ensure strong and effective curricular supports for the early grades and train the teachers to have higher quality instruction in the early grades.

Figure 9. EOY, 3rd Grade DIBELS/Lectura, Met Proficiency



~ NES/A 3rd graders were required to test in DIBELS, Non-NES/A was not.

Goal Progress Measure 1.3 Action Steps

While the leadership team's arrival in the summer did not allow time for more comprehensive changes, many steps have already been taken to improve third-grade reading. Most significantly, HISD has:

- Expanded the Amplify curriculum to the 85 NES/A schools and 108 other schools.
- Implemented an additional "Science of Reading" course in grades 2 through 6 in all elementary and middle NES/A schools.
- Began implementation of DIBELS assessments in all elementary schools.
- Focused professional development on the improvement of the quality of instruction.
- Improved the quality of instruction significantly.
- Added teacher assistants to the NES/A Pre-K classrooms.
- Expanded the number of Pre-K seats by 800 since the first day of school.
- Improved processes to expand access to Pre-K seats.

For the 2024-2025 school year, HISD will:

Science of Reading

- Expand NES to a total of 130 schools and ensure all elementary and middle schools are using the approved NES "science of reading" curriculum. We will revise and improve curricula in Pre-K, Kindergarten, and first grade and provide lesson-planning support.
- Provide professional development to all elementary and middle schools to use the curriculum effectively.
- Support non-NES schools that have Level 2 autonomy in curriculum and instruction, especially in the early grades in reading.
- Train all elementary reading or ELA teachers in grades K through 4 on how to conduct DIBELS assessments and how to progress monitor with DIBELS.
- Monitor and support the implementation of the use of DIBELS on a more frequent basis.

Quality of Instruction

- Continue to provide strong professional development around improving the quality of instruction.
- Conduct mandatory PD on literacy for all elementary reading or ELA teachers (Pre-K through 5) in the NES schools and the schools that have Level 2 autonomy. We will also support other schools if they desire.
- Provide strong lesson-planning and curricular supports for all teachers across the District (while respecting defined autonomy).
- Create a Pre-K, Kindergarten, and first-grade instructional support team to help principals improve the quality of instruction in the Pre-K and early childhood classrooms of the NES schools and Level 2 schools.

Goal Progress Measure 1.3 Action Steps (continued from pg. 6)

For the 2024-2025 school year, HISD will:

Science of Reading

- Expand NES to a total of 130 schools and ensure all elementary and middle schools are using the approved NES "science of reading" curriculum. We will revise and improve curricula in Pre-K, Kindergarten, and first grade and provide lesson-planning support.
- Provide professional development to all elementary and middle schools to use the curriculum effectively.
- Support non-NES schools that have Level 2 autonomy in curriculum and instruction, especially in the early grades in reading.
- Train all elementary reading or ELA teachers in grades K through 4 on how to conduct DIBELS assessments and how to progress monitor with DIBELS.
- Monitor and support the implementation of the use of DIBELS on a more frequent basis.

Quality of Instruction

- Continue to provide strong professional development around improving the quality of instruction.
- Conduct mandatory PD on literacy for all elementary reading or ELA teachers (Pre-K through 5) in the NES schools and the schools that have Level 2 autonomy. We will also support other schools if they desire.
- Provide strong lesson-planning and curricular supports for all teachers across the District (while respecting defined autonomy).
- Create a Pre-K, Kindergarten, and first-grade instructional support team to help principals improve the quality of instruction in the Pre-K and early childhood classrooms of the NES schools and Level 2 schools.

Access to high-quality Pre-K

- Continue to improve the process for enrolling Pre-K students.
- Expand the number of Pre-K students by 800 by August 2024 and by another 800 by August 2025.
- Include Pre-K and early childhood classrooms in the bond package.

Goal 2 : The percent of 3rd grade students in Houston ISD earning Meets Grade Level on the STAAR math test will increase from 38% in June 2023 to 53% in June 2028.

Goal Progress Measure 2.3

The percentage of 3rd grade students who receive special education services that have a Conditional Growth Index (CGI) of 0.6 or higher on NWEA MAP in math will increase from 40% in January 2024 to 55% in May 2028.

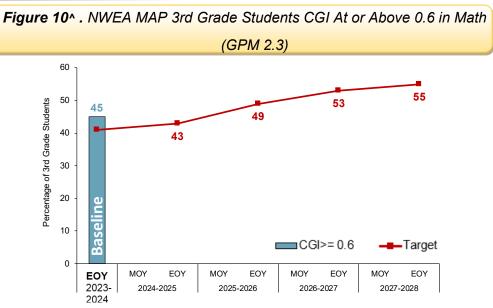
BACKGROUND

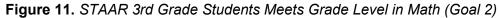
Similar to the reading metric (Goal Progress Measure 1.3), the District uses the Conditional Growth Index (CGI) to help assess progress in math. The conditional growth index (CGI) is a normative growth metric. It is a standardized measure of observed student or school growth compared NWEA growth norms.

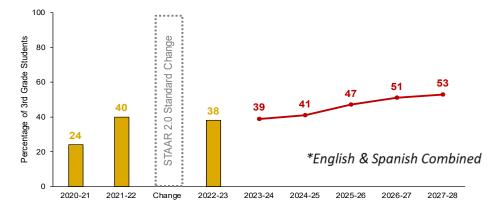
To review: a CGI score of zero indicates a student showed the same amount of growth as the growth norms. Positive CGI scores indicate that a student's growth exceeded the growth norms, whereas negative CGI scores indicate that a student's growth was less than the growth norms. A CGI score of 1.0 means a student's growth is one standard deviation above the growth norm; conversely, a CGI score of -1.0 means a student's growth is one standard deviation below the growth norm.

HISD's choice of a CGI score of .6 is well above the median, and as such represents high expectations for student growth over time.

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Achieved — Targ

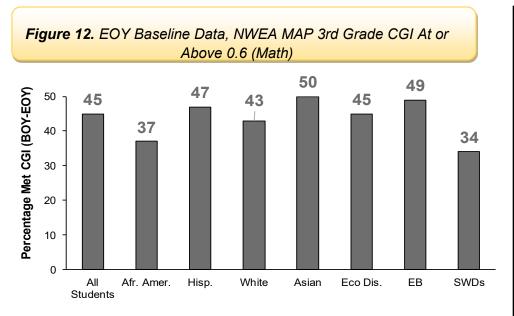
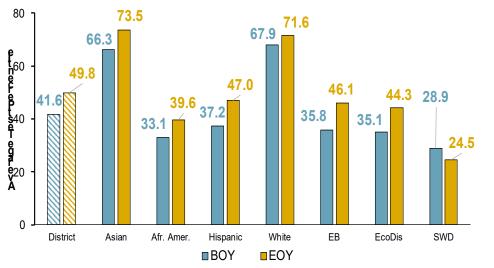


Figure 13. NWEA MAP Test Percentile, 3rd grade, BOY – EOY (Math)



Background (continued from pg.1)

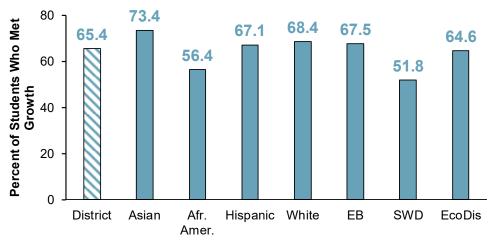
And similar to the reading CGI metric, the math CGI metric is intended to be calculated at the end of each year. The spring 2024 CGI would thus be the District's baseline data. Based on Middleof-Year (MOY) data, which provides some information on which to base a projection, the District projected that 40% of the district's third-grade students would achieve a Conditional Growth Index (CGI) of 0.6 or higher in math as measured from Beginning-of-Year (BOY) to End-of-Year (EOY). Our third graders achieved 45%, but whatever they would have achieved would have been the District's baseline. The District neither met nor did not meet this expectation. This data only includes students who were in HISD in both the BOY testing window and the EOY testing window. *(continued on next page)*

This data only includes students who were in HISD in both the BOY testing window and the EOY testing window.

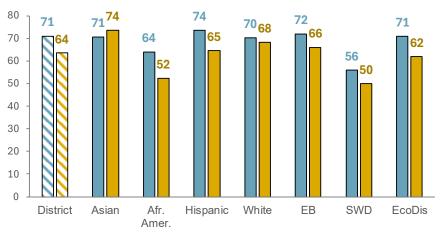
Next year, the District will have a CGI measurement that shows the increase (or decrease) in the percentage of students growing in 3rd grade math as compared to a national norm. In the meantime, the District will rely on its alignment with Goal 2 and other NWEA data. The district aimed to achieve a minimum growth of 15 percentage points from 2024 to 2028 on the STAAR math test. As of the 2023-24 school year, the district increased one percentage point, which was the target using the slow initial growth approach. The District met this metric. With regard to NWEA data, there are other signs of progress, which are discussed below.

*English & Spanish Combined

Superintendent's Evaluation of Performance The CGI data is baseline, so it is too early to determine progress with just the one metric. Additionally, trying to get 53% of the third-grade students to exceed a CGI of .6 in 5 years is our most rigorous metric. Since our students are considerably behind in proficiency, it is important to set rigorous goals and take steps to achieve them. In addition to the overall increase in third-grade math STAAR exam score, other academic data suggest that we are making progress in 3rd grade math. The District's third-grade math score increased while the State saw a 5 percentage point decrease. This means our students narrowed the gap with the State by six percentage points. 3rd graders in the NES schools improved 7 percentage points on the STAAR math assessment. Their achievement gains indicates that the overarching strategy to improve math is working and that the District is making progress. Other NWEA metrics show even more progress being made. For "Met Expected Growth," a good score that demonstrates progress is 55% or greater. For the 2023-2024 school year, 63% of HISD's 3rd graders met expected growth in math. Our end-of-year NWEA data also show that our students gained ground on achievement percentile measured against the national achievement distribution in 3rd grade math. In third grade math, our students increased from the 42nd percentile (41.6) to the 50th percentile (49.8). That is a 8 percentile (7.8) increase in one year, which is phenomenal. We are making progress, but we have a long way to go. Only 39% of our 3rd graders are doing math at grade level. We need to continue to follow through on the action steps described in this report. Figure 14. NWEA MAP 3rd Grade Met Expected Growth BOY— Figure 15. NWEA MAP 3rd Grade Met Expected Growth BOY—EOY (Math) EOY (Math)



by NES/A Status



Due to rounding, Figure 15 may appear not to align with Figure 14.

[■]NES/A ■NonNES/A

Root-Cause Analysis:

In the case of third-grade math there are two root causes for our students' low proficiency over many years:

High-quality instructional materials

The movement in the state and country around high-quality instructional materials is warranted. In the 2022-2023 school year, all schools enjoyed a great deal of autonomy around the selection of curriculum. As a results, there were dozens of different math curricula in the District and not all of them were rigorous or aligned with the Texas Essential Knowledge and Skills. The District only began to pilot TEA-approved math curricula in the 2022-2023 school year.

The Quality of Instruction

The quality of instruction is the leading indicator of overall academic achievement, but there has been very little attention paid to the quality of instruction within HISD in the past. Judging by thousands of spot observations, our instruction in math needed significant improvement. Additionally, high quality instruction includes the use of high-quality instructional materials with fidelity and purposefulness.

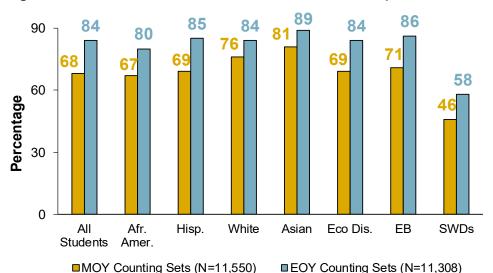


Figure 16. MOY-EOY, PK3 & PK4 CIRCLE Met Proficiency for Math

Note: MOY sample may include different students than EOY sample. All charts are English & Spanish combined.

Goal Progress Measure 2.3 Action Steps:

While the leadership team's arrival in the summer did not allow time for more comprehensive changes, many steps have already been taken to improve third-grade math. Most significantly, HISD has:

- Created curriculum maps that are more tightly aligned with the Texas Essential Knowledge and Skills in math.
- Used the Eureka and Carnegie math curricula as a base for the NES math curriculum in 85 schools and expanded the Eureka and Carnegie math curricula to 117 other schools.
- Designed highly differentiated math lessons for use in the 85 NES/A schools; these lessons are also focused on math concepts, story problems, and real-world scenarios.
- Focused professional development on the improvement of the quality of instruction.
- Improved the quality of instruction significantly.

For the 2024-2025 school year, HISD will:

High-quality instructional materials

- Ensure all NES schools are using the math curriculum that was created for the NES model and that qualifies as HQIM.
- Expand the number of NES schools and provide HQIM to those new schools.
- Ensure all schools with Level 2 autonomy is also using a vetted curriculum and support those schools with the implementation of that curriculum.
- Provide professional development to all NES schools and Level 2 autonomy schools to use the curriculum effectively.
- Provide strong lesson-planning and curricular supports for all teachers across the District (while respecting defined autonomy).

Quality of Instruction

- Provide aligned curriculum maps to all math teachers in NES and Level 2 schools. [These maps will also be available for other teachers.]
- Continue to provide strong professional development of principals and Executive Directors around improving the quality of instruction.
- Continue to support and coach principals in providing professional development for teachers.
- Provide strong lesson-planning and curricular supports for all teachers across the District (while respecting defined autonomy).
- Support principals in improving the quality of instruction across the board and including math instruction.
- Continue to build a culture of continuous improvement.

GLOSSARY:		
Abbreviation	Term	
BOY	Beginning of Year	
MOY	Middle of Year	
EOY	End of Year	
SWDs	Students with Disabilities	
EB	Emergent Bilingual	
Econ Dis	Economically Disadvantaged	
Two+	Two or More Ethnicities	
NES/A	New Education System, New Education System Aligned	

Abbreviation	Term	Definition
CGI	Conditional Growth Index	NWEA MAP metric that standardizes growth against norms

Term	Definition	
Achieved Growth	This measures students' academic progress over time by comparing their current proficiency to past performance, as-	
Meets Grade Level/Met GL	This assesses if a student's performance matches expected knowledge and skills for their grade level. Students meeting this standard show proficiency in subjects outlined for their grade level. Assessment methods may include standard-	
Met Proficiency	This assesses if students have achieved expected competency levels in specific subjects or skills, often determined by standardized tests. It indicates meeting the required knowledge and skill levels, with standards set by educational au-	